The Wait is Over: New Market is Taking-Off for Optical Interconnection

Open Innovation is KEY for development acceleration ~





Examples in A Pi





02.Company Profile

A Pi is a university spin-off

with total design & development capabilities

in optical interconnection

□ Name in Japanese□ Name in English□ Advanced Photonics Kabushiki Kaisha□ Advanced Photonics. Inc.

□ Head-office Address 7-1-103 Haneda Asahicho, Ota-ku, Tokyo

Joint Research Office Room404, 3rd Bldg., The University of Tokyo

Research Center for Advanced Science and Technology, 6-1,

Komaba 4-Chome, Meguro-Ku, Tokyo

☐ Line of business Developing, designing, manufacturing and selling high-speed,

high-capacity optical circuit board

□ Capital Yen 188 Million

Outstanding Shares 28,775 shares

Management

Supreme Technology Advisor/Director

President & CEO Director & CTO

Auditor

Legal Advisor

Yoshiaki Nakano (Prof. of the University of Tokyo)

Makoto Shigematsu

Song Xueliang

Takuro Wakabayashi

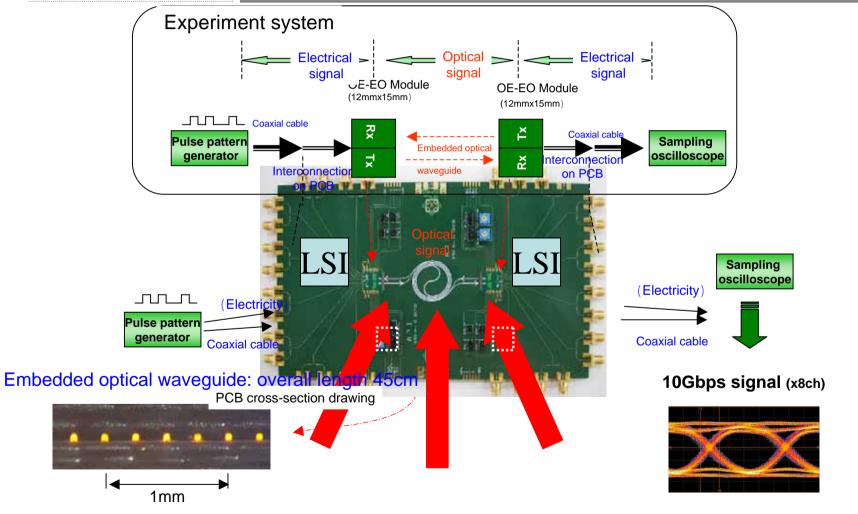
(President of venture capital ASTEC)

AZX General Law Office

03. Product on Display

On dynamic display is PCB with embedded optical waveguide (45cm)

(covered by Nikkei Business Daily)





Open Innovation





01. What s Open Innovation?

Purposive inflows of "External" technology to accelerate "Internal" R&D

05

Henry Chesbrough, 2006

Traditional Right now **Closed Innovation** Open Innovation NIH syndrome Collective intelligence Recombinant knowledge (Not Invented Here) is source of competitiveness Stepping out of self-sufficiency policy Self-sufficiency policy End of central research lab Central research lab Signaling & trend leader Secrecy Science & Technology moving closely & synchronou Accumulation of basic research Global problems coming to forefront Deep cultivation of own technology Inbound effect Transaction cost (searching & matching) Cost of organizing (internal supplement) Competition in development efficiency Increased cost of R & D Research for commercialization Research for research s sake Making it non-linear Linear model Speeding up Outbound effect Long period of time (Collaborative creation) **Flexibility** Sitting on a gold mine Network Keiretsu As a free sand glass Pyramid in industry Only - one Vertical integration Market - In Product - out Development of Science Coming closer to Applied Technology



02. Changes in development environment

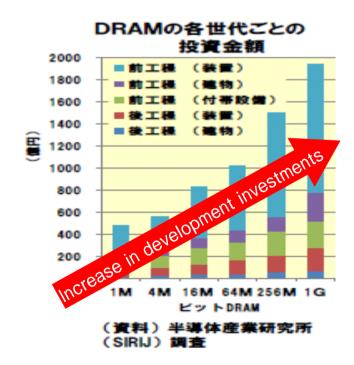
Fate of the company = Improvement in development efficiency

新製品の短命化



(資料)経済産業省他「2007年版ものづくり白書」2007年5月

(注)ライフサイクル短縮率= (主力製品の現在のライフサイクル年数(産業別平均値))/(主力製品の5年前のライフサイクル年数(産業別平均値))





03.
Change of research expenditure

Increasing share of external elements in development activities of companies

Share of external fund in research expenditure of business companies 企業の研究費に占める外部資金のウエート



出所:総務省「科学技術研究調査報告書」より 東レ経営研究所 増田貴司氏作成

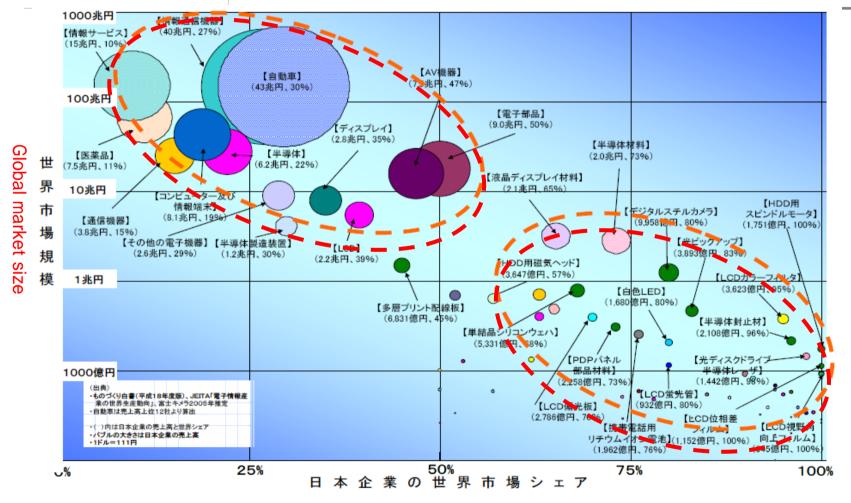
OUT: Share of paid-out research expenses in the total research expenditure

IN : Share of received fund for research in the total internal research expenditure



04. Global Share

Japan s elemental technologies boasting high share ~ Make full use in open innovation





```
Establish relationship of mutual trust among members
                  Share problems, encourage free discussion
  Let open innovation and closed innovation complement one
           Clarify your core technology to be guarded
another
  Clarify division of roles in the area to be developed
   Fusion of competitive core technology from both sides
  Select theme with commercialization as precondition
                  No R&D for merely reporting s sake
  Clarify time axis
  Make process schedule chart, share clue to distance to goal
  Value produce - talents (section)
                  Accept unavoidable uncertainty
  "Partnership", secure fair and equitable operation—
      Counting one s chickens before they are hatched
```



How about converting your main products into OPTICAL together with us!

First, just contact us info-api@advancedphotonics.co.jp

Advanced Photonics, Inc.

